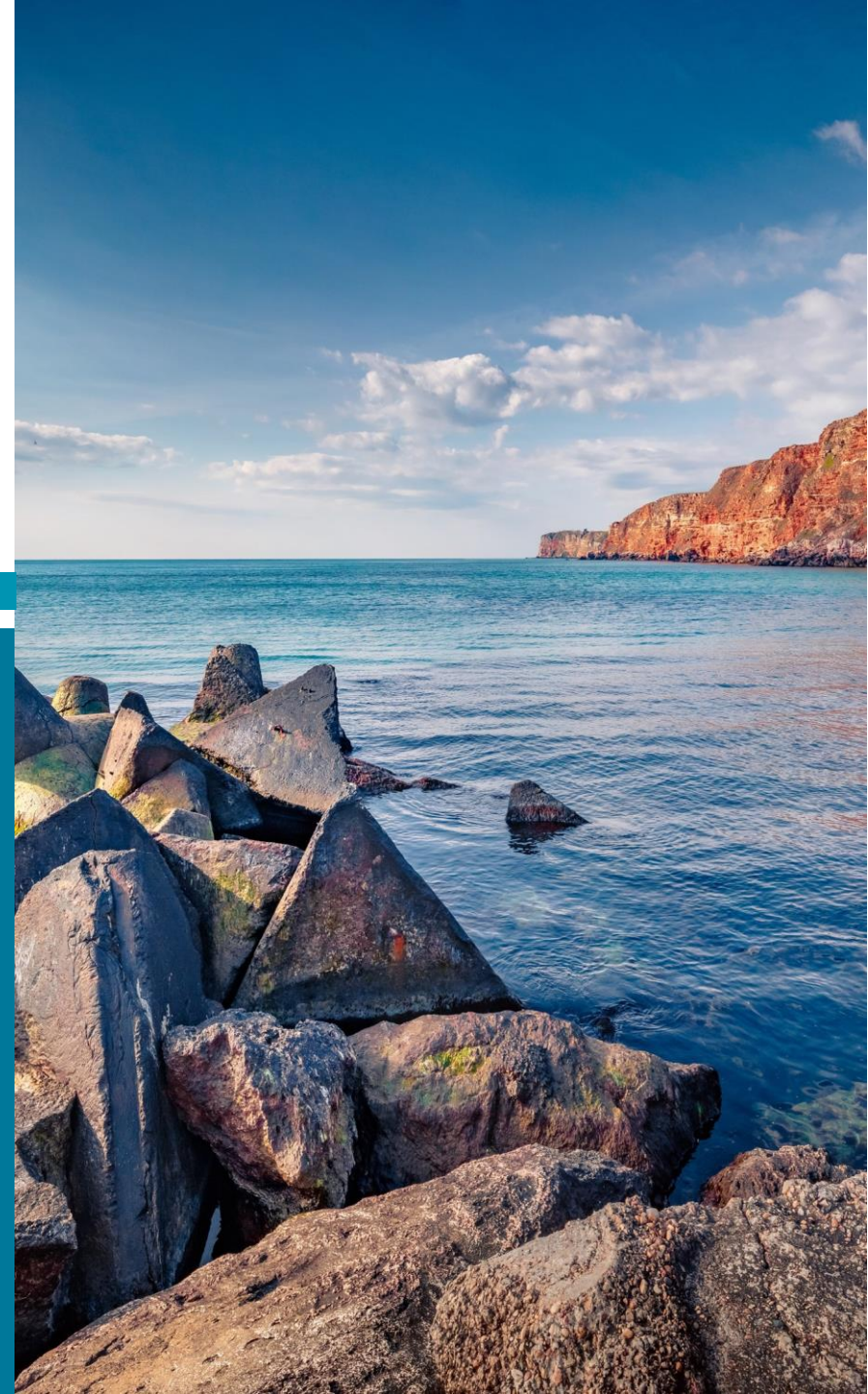




SPARRING  
CAPITAL

# Sustainability Policy

July 2024





# SOMMAIRE



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# Introduction



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# WITHIN BOUNDARIES: SPARRING'S COMMITMENT TO SUSTAINABILITY AND RESILIENCE IN PRIVATE EQUITY

In an era where the realities of environmental degradation are becoming increasingly apparent, the role of Private Equity Funds in promoting sustainable development has never been more crucial

As we navigate through the challenges imposed by the transgression of several planetary boundaries, it is imperative for our Management Company to champion sustainability at every level of our operations

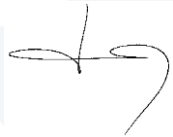
At Sparring, we recognize that sustainability is not merely a checkbox in our investment procedure but a fundamental pillar that supports long-term value creation. Our commitment to sustainability is rooted in our investment philosophy and operational strategies as well as in our decision-making processes

We believe that by integrating sustainability considerations into every aspect of our actions, we can

achieve superior financial returns while contributing positively to the world

The purpose of this document is to present our sustainability strategy and highlight the commitments we are making in favor of climate and diversity, as well as towards our portfolio companies, which we are committed to supporting in seizing all the challenges imposed by a world necessarily in transition

Arnaud Leclercq  
CEO



Charlotte Allard  
CSO



# THE VALUES WE EMBODY AMONG OURSELVES AND WITH OUR STAKEHOLDERS

## AMBITION

Within Sparring, ambition acts as a common driving force, encouraging every team member to surpass their individual boundaries and embrace challenges as opportunities for growth. Ambition also sustains collaboration among team members driving them to work together towards the common goal of steering growth and success of Sparring and its portfolio companies and achieve greatness.



## ENTHUSIASM

At Sparring, we work together in a positive and inspiring atmosphere that relies on enthusiasm and fosters collaboration and creativity. This shared enthusiasm drives Sparring's collective spirit, with each member sharing their ambitions and aspirations to their colleagues, allowing us to treat each obstacle with passion and energy.



## AGILITY

Agility is the cornerstone of Sparring's approach, empowering the team to tackle complex challenges as real opportunities, by adapting swiftly to each situation. By valuing agility, Sparring has developed a mindset of efficiency, flexibility, ingenuity and continuous improvement, ensuring that we stay ahead in a competitive environment.



## TRUST

With strong trust embedded within our team, we have developed significant faith in each other's abilities to reach Sparring's shared goals. Within the team, an efficient and comprehensive transparency empowers effective task delegation, enhances productivity and fosters stronger collaboration and relationships.



## RESPONSIBILITY

Sparring's team embodies the value of responsibility, promoting a culture of trust and integrity. Strong and continuous involvement from each team member ensures that individual and collective commitments are fulfilled. With this shared sense of responsibility and personal involvement, we effectively collaborate and strive for excellence.





# Vision



## OUR VISION OF SUSTAINABILITY

In a world in transition, we support our portfolio companies in **adapting their growth models** to make them more **innovative**, more **eco-friendly** and more **resilient**

We work together to integrate the principles of the **circular economy** into their operations, to use **resources more efficiently**, to **reduce their emissions** and to promote a **sustainable value chain** that encompasses ethical, social and environmental issues

Their teams are **committed** to successfully carrying out these transformations with our support and the expertise of our **specialists**

**WITH OUR PORTFOLIO COMPANIES, WE ACT TO BUILD THE WORLD OF TOMORROW**

# OUR 3 PILLARS OF SUSTAINABILITY (1/2)

**1- OFFER:** LEVERAGE THE SHIFT TO A SUSTAINABLE ECONOMY



SUSTAINABILITY

**2- PEOPLE:** BUILD PERFORMING, COMMITTED & ALIGNED TEAMS

**3- VALUE CHAIN:** BUILD A RESPONSIBLE & RESILIENT BUSINESS PARTNER COMMUNITY

FRAMEWORK FOR ACTION



## OUR 3 PILLARS OF SUSTAINABILITY (2/2)



### 1- OFFER: LEVERAGE THE SHIFT TO A SUSTAINABLE ECONOMY

- Invest in product & service innovation (including eco-design)
- Transform processes to ensure sustainable practices and minimize impacts on biodiversity
- Reduce GHG emission to achieve economic, strategic and reputational benefits



### 2- PEOPLE: BUILD PERFORMING, COMMITTED & ALIGNED TEAMS

- Ensure efficient organization governance & best HR policy standards
- Share value creation
- Ensure health & security
- Train & develop skills
- Favor diversity & inclusion



### 3- VALUE CHAIN: BUILD A RESPONSIBLE & RESILIENT BUSINESS PARTNER COMMUNITY

- Implement responsible procurement & sustainable practices with stakeholders
- Promote and strengthen relationships with local suppliers
- Promote energy-efficient solutions among stakeholders
- Implement strong ethical standards

# Commitments



# OUR COMMITMENTS TOWARDS CLIMATE

## Climate change mitigation & adaptation at the core of Sparring's Sustainable strategy

*We consider combating & adapting to climate change as a key success factor both for the management company and for portfolio companies*

### Our commitments at Management Company level

- Measure our CO<sub>2</sub> emissions**, including **financed emissions**
- Implement **actions to reduce GHG emissions**, including for ex:
  - Promote low carbon travel and commuting
  - Reduce energy consumption
  - Reduce waste production
- Monitor progress** regularly and **communicate** transparently
- Public commitment to **iCI initiative**
- Active membership in France Invest Sustainability Commission thanks to involvement in **Climate Working Group**

### Our commitments at Portfolio level

**Work collaboratively with** portfolio companies and **systematically deploy** the following resources:

- Climate-related risks & opportunities** analysis
- Carbon footprint** at acquisition and annual monitoring
- Sustainability roadmaps integrating **decarbonization levers**
- Annual reporting** on roadmap progress, including climate indicators

### Performance tracking and transparency

**Communicate regularly and transparently** on the following KPIs (within our annual sustainability report<sup>1</sup>):



#### At portfolio level

- Financed emissions
- % of the portfolio with a carbon footprint assessment (scope 3)
- % of the portfolio with a decarbonization plan



#### At company level

- GHG emissions (absolute & intensity)
- Change in GHG emissions since acquisition
- Avoided GHG emissions<sup>2</sup>
- Alignment with the EU Taxonomy<sup>2</sup>



# OUR COMMITMENTS TOWARDS BIODIVERSITY

Biodiversity is a growing priority in Sparring's sustainable strategy

*We are taking a pragmatic approach to biodiversity matters and are currently working on developing a biodiversity policy which integrates [TNFD](#) recommendations*

## Our commitments at Management Company level

- ❑ Developing a **biodiversity policy** in line with TNFD recommendations by June 30th, 2025
- ❑ Conducting a **qualitative analysis** of impact and dependency based on the UN-backed tool [ENCORE](#), at SCF2 portfolio level, by June 30th, 2025
- ❑ Active membership in France Invest Sustainability Commission thanks to involvement in **Biodiversity Working Group**

## Our commitments at Portfolio level

**Work collaboratively with** portfolio companies and **systematically deploy** the following resources:

- ❑ Integrate biodiversity issues into the **acquisition due diligences** (based on ENCORE)
- ❑ For the most exposed portfolio companies, assess biodiversity impacts using a **quantitative approach** (such as [GBS](#)) and craft a tailored strategy
- ❑ Incorporate biodiversity considerations into sustainability **action plans** when the issue is material

## Performance tracking and transparency

**Communicate regularly and transparently** on the following KPIs (within our annual sustainability report<sup>1</sup>):



### At portfolio level

- % of portfolio analyzed with ENCORE
- % of portfolio that has conducted a footprint measurement like GBS
- PAI 7 (share of portfolio companies with sites and operations located in or near biodiversity-sensitive areas)



### At company level

- Nature of impact and dependency
- KPIs defined case by case according to impacts and dependencies

## OUR COMMITMENTS INTO PUBLIC INITIATIVES

*Faced with the imperative of transforming the real economy and aware of the crucial role of investment professionals in this transition, we are stepping up our commitment and joining public initiatives to contribute collectively to this goal*



The Principles for Responsible Investment (PRI) is an international network of financial institutions supported by the United Nations, working together to implement six ambitious principles that integrate environmental, social and governance factors into investment practices.



We are committed to **integrating ESG criteria into our investment decisions** and promoting responsible investment practices

PRI thus provide a globally **recognized framework** to guide our sustainable investment approach



iCI is an initiative launched in 2015 by a group of French private equity firms with the methodological support of PwC, aimed at responding to and working towards the objectives of the Paris Agreement. It received the support of the PRI in 2018.



The iCI initiative publicly commits us to **combating climate change** and promoting a **transition to a low-carbon and resilient economy**



France Invest is a **professional organization** bringing together French management companies and consulting firms. France Invest supports **unlisted companies**.



We are signatories of the **France Invest Gender Equality Charter**. Thus, we are committed to promoting gender equality within our portfolio companies

We have also been members of **the Sustainability Commission** since 2023 and are involved in the **Working Groups on Climate and Biodiversity**

# Implementation





# GOVERNANCE FRAMEWORK FOR DRIVING SUSTAINABILITY EXCELLENCE

We have set up an **internal structure** that ensures the **involvement of all team members** in the deployment of our Sustainability Policy, both within Sparring and in our portfolio companies

## Integrated Sustainability Governance

The Partners supervise our Sustainability Policy at both management company level (including yearly action plan validation) and portfolio company level, while the Sustainability Committee oversees tracking of its implementation

With the support of the CSO, **all members of the deal teams are involved** in the day-to-day implementation of the Sustainability Policy

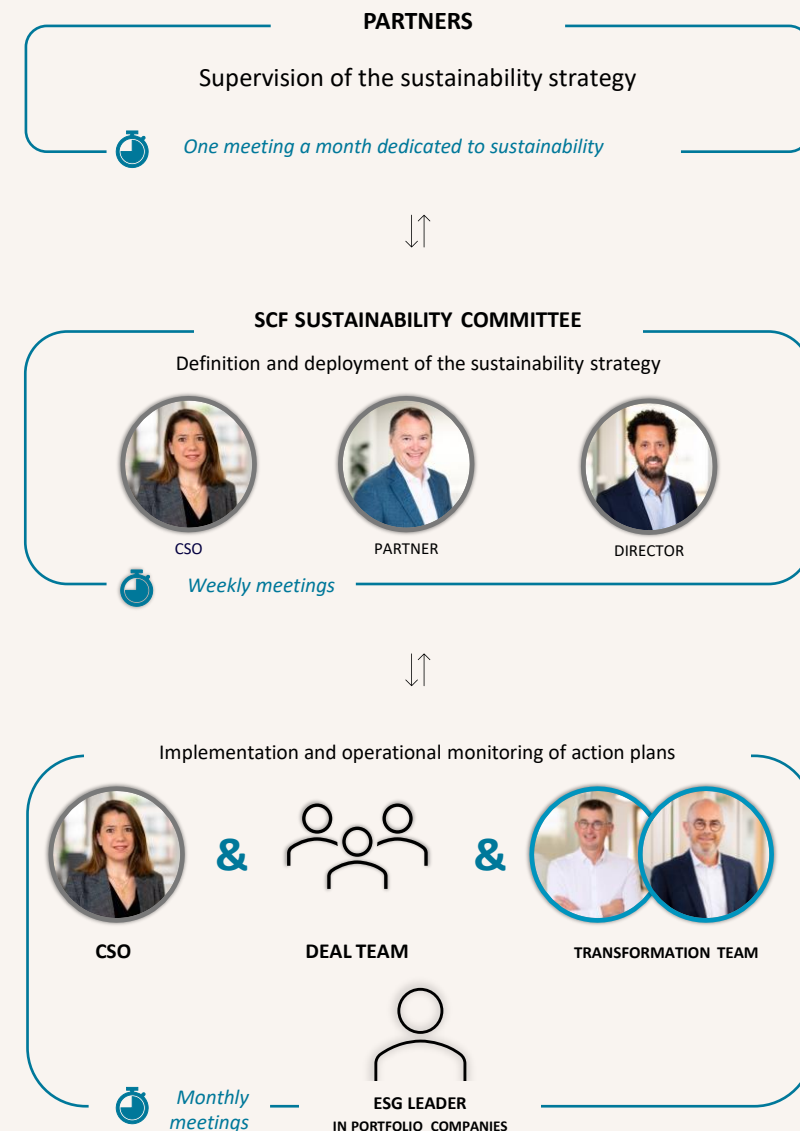
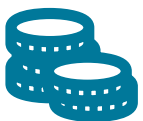
Our CSO and deal teams work closely with our transformation team, ensuring a **seamless collaboration between sustainability and transformation** throughout the lifecycle of each deal

## Awareness and training

Raising awareness about ESG issues to all employees is crucial for our organization. In a spirit of sharing best practices and latest research in sustainability, a quarterly **Climate & Sustainability Meeting** is attended by all team members and led by our CSO. Investment teams receive regular training on sustainability issues

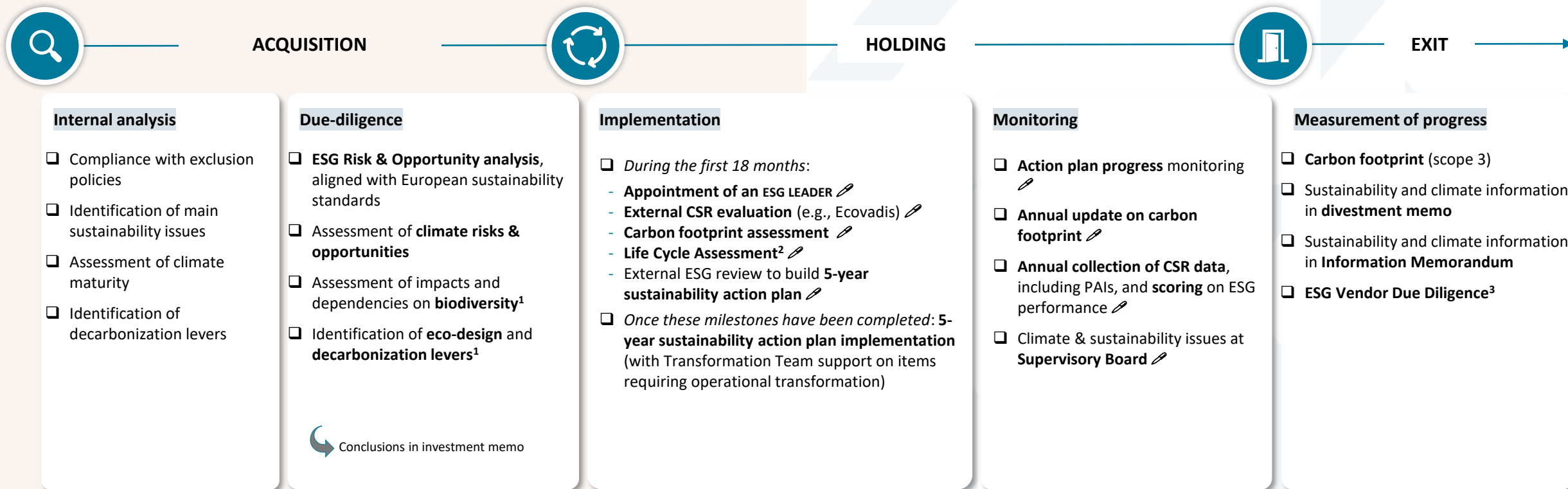
## Remuneration policy

Proper implementation of the Sustainability Policy is integrated into the employee evaluation process and is a factor considered in determining variable compensation



# INTEGRATION OF SUSTAINABILITY INTO THE INVESTMENT CYCLE

We implement **dedicated** and **systematic** support for our portfolio companies by integrating sustainability issues at **every stage in the life cycle of our investments**




## Internal analysis






- Compliance with exclusion policies
- Identification of main sustainability issues
- Assessment of climate maturity
- Identification of decarbonization levers

## Due-diligence





- ESG Risk & Opportunity analysis**, aligned with European sustainability standards
- Assessment of **climate risks & opportunities**
- Assessment of impacts and dependencies on **biodiversity**<sup>1</sup>
- Identification of **eco-design and decarbonization levers**<sup>1</sup>

 Conclusions in investment memo

## Implementation


- During the first 18 months:*
  - **Appointment of an ESG LEADER** 
  - **External CSR evaluation** (e.g., Ecovadis) 
  - **Carbon footprint assessment** 
  - **Life Cycle Assessment**<sup>2</sup> 
  - External ESG review to build **5-year sustainability action plan** 
- Once these milestones have been completed:* **5-year sustainability action plan implementation** (with Transformation Team support on items requiring operational transformation)

## Monitoring

- Action plan progress monitoring** 
- Annual update on carbon footprint** 
- Annual collection of CSR data**, including PAIs, and **scoring** on ESG performance 
- Climate & sustainability issues at **Supervisory Board** 

## Measurement of progress

- Carbon footprint** (scope 3)
- Sustainability and climate information in **divestment memo**
- Sustainability and climate information in **Information Memorandum**
- ESG Vendor Due Diligence**<sup>3</sup>

 Included in shareholder agreement

1: If sufficient data is available - 2: On top 3 products, if relevant - 3: In the event of an auction sale



## CONSIDER SUSTAINABILITY ISSUES FROM THE INITIAL STAGES OF THE DEAL FLOW

### INTERNAL ANALYSIS: Identifying main sustainability issues

During the pre-screening phase, the **investment team**, with support from our CSO, conducts an **internal analysis** which includes (but is not limited to), reviewing:

- ❑ Compliance with our **exclusion policies**
- ❑ Main sustainability issues in a **double materiality logic** and a **risk/opportunity approach**
- ❑ **Key ethical risks**, such as corruption, legal compliance and International Labour Organization (ILO) conventions
- ❑ **Climate maturity** and decarbonization levers
- ❑ **Main biodiversity issues** (on a geographical basis)

This analysis is conducted using **internal research** and **open-source databases** such as:

- ❑ **SASB Standards**, providing industry-based disclosures about sustainability-related risks and opportunities
- ❑ The **Global Risk Profile platform** provides an interactive map of **global corruption risk levels**
- ❑ The assessment of climate maturity and the identification of decarbonization levers are conducted using an **internal pre-screening tool**
- ❑ Platforms like **IBAT** or **KBA** offering data, tools and guidance to identify risks and opportunities related to **biodiversity**



Climate Internal Prescreening Tool

**Integration of key findings in investment memos and consideration by the investment committee prior to due diligence**





# INCORPORATE SUSTAINABILITY RISKS AND OPPORTUNITIES ANALYSIS INTO DUE DILIGENCE

## DUE DILIGENCE: identifying opportunities prior to investment

Due diligence analyses identify **sustainability risks**, **uncover opportunities** and **explore growth potential** aligned with **EU sustainability standards**



### ESG Risk & Opportunity Analysis

The sustainability due diligence, conducted by a **third party** chosen for their **specific expertise**, systematically includes:

- A **materiality analysis** of each sustainability issue
- An evaluation of the **company's maturity** on each issue

When possible, we strive to maintain a **dynamic perspective** to consider **evolving expectations from companies' stakeholders**

### Aligning with European sustainability standards

Sparring considers at the time of investment<sup>1</sup> and systematically during the holding period **PAIs defined within SFDR regulations**

Sparring uses the **European Taxonomy** to guide companies toward **sustainable practices** and reduce environmental impacts. Due diligence identifies<sup>1</sup> eligible activities, evaluates alignment and **future alignment opportunities**



## Assessing climate change materiality

Sparring conducts **climate change materiality analysis** to assess exposure to climate risks, including potential impacts related to **physical climate risks** and **impacts and opportunities related to transitioning** to a low-carbon economy. This **proactive approach** enhances our **risk management** and **builds resilience across our portfolio companies**



### Physical risks

Financial impacts from climate change defined by 2 factors:

- Exposure to chronic and/or extreme hazards
- Vulnerability of the organization



### Transition risks

Financial impacts of transition implying 4 types of risks:

- Technology
- Market
- Reputation
- Regulation



### Climate opportunities

Climate change opportunities such as:

- New products & services
- Access to new markets
- Resource efficiency & costs savings
- Enhanced resilience across the supply chain

## Assessing dependencies and impacts on biodiversity

In line with our commitments to biodiversity, we integrate biodiversity issues into the acquisition due diligences (based on the ENCORE methodology)<sup>1</sup>

## Identification of eco-design and decarbonization levers

We ask our consultants to conduct a preliminary environmental footprint assessment and identify key decarbonization and eco-design levers<sup>1</sup>

**Integration of the analysis findings in the investment memos and consideration by the Investment Committee in its decision-making process**

1: If sufficient data is available. The analyses that cannot be conducted before the investment will be carried out post-deal



# SUPPORTING OUR PORTFOLIO COMPANIES IN ADAPTING THEIR GROWTH MODELS

## IMPLEMENTATION : deployment of the sustainability roadmap (1/2)

To assist our portfolio companies in strengthening their sustainability practices, we implement dedicated and systematic support by mobilizing experts and methodologies within a defined framework.



During the **first 18 months post-acquisition**, Sparring requires its portfolio companies to appoint an **ESG Leader** and to complete 4 milestones:

- An **external CSR evaluation** (we encourage our portfolio companies to turn to globally recognized rating platforms or labels, such as Ecovadis or Lucie)
- A **Life Cycle Analysis (LCA)** on its Top 3 products or services<sup>1</sup>
- A **full scope carbon footprint**
- A **full CSR review** performed by an external firm, chosen for their **specific expertise**

### EXTERNAL EXPERTISE



ecovadis



The findings from these analyses form the basis for **co-constructing a 5-year sustainable performance action plan** with the management teams

Sustainable action plans are **customized** to address specific challenges and the maturity of each portfolio company, however **grounded in our 3 pillars** for sustainable development (see below)



**PILAR #1  
OFFER**

- Invest in product & service innovation (including eco-design)
- Transform processes to ensure sustainable practices and minimize impacts on biodiversity
- Reduce GHG emission to achieve economic, strategic and reputational benefits



**PILAR #2  
PEOPLE**

- Ensure efficient organization governance & best HR policy standards
- Ensure health & security
- Train & develop skills
- Favor diversity & inclusion
- Share value creation



**PILAR #3  
VALUE CHAIN**

- Implement responsible procurement
- Promote energy-efficient solutions among stakeholders
- Promote and strengthen relationships with local suppliers
- Implement strong ethical standards

1: If relevant

# SUPPORTING OUR PORTFOLIO COMPANIES IN ADAPTING THEIR GROWTH MODELS

## IMPLEMENTATION : deployment of the sustainability roadmap (2/2)

The implementation of the 5-year sustainability action plan requires interventions of various types:

- Actions led directly by the ESG leader (typically the easiest to implement)
- Actions led with the support of our CSO (e.g.: support for drafting ESG charters, assistance with developing supplier risk mapping, etc.)
- Actions requiring the involvement of external firms (ex: support in implementing the ACT method, support in calculating avoided emissions, etc.)
- Actions addressing company processes, led with the support of our transformation team (see opposite)

### TRANSFORMATION TEAM



- Conduct thorough performance diagnostics providing detailed analysis of current operations to identify strengths, weaknesses, and areas for improvement
- Implement targeted actions addressing specific workflows to enhance operational performance. Integrate operational monitoring tools and ensure consistent progress

## SELECTION OF ACTIONS LED WITH THE SUPPORT OF OUR TRANSFORMATION TEAM



**PILAR #1  
OFFER**

- Improvement of product development / R&D processes
- Simplification of product nomenclatures
- “Make-or-buy” evaluation process



- Accelerate innovation cycles and promote eco-design
- Reduction of complexity leading to lower operational costs and waste
- Reduction of scrap rate
- Decrease in dead stock levels



**PILAR #2  
PEOPLE**

- Structuring of executive committees
- Improvement of recruitment and training processes
- Reorganization of production sites



- Improvement of working conditions & safety
- Optimization of resources and waste reduction
- Development of employee skills, enhancing employability & job satisfaction



**PILAR #3  
VALUE CHAIN**

- Improvement of purchasing and sourcing processes
- Overhaul of supplier panels
- Optimization of production and logistic flows



- Improvement of carbon footprint and/or supply chain resilience
- Improved transparency and traceability in supply chains
- Improvement of operational performance (energy, productivity)





# SUPPORTING OUR PORTFOLIO COMPANIES IN ADAPTING THEIR GROWTH MODELS

**MONITORING: structured and rigorous support for our portfolio companies, enhancing their resilience and sustainable performance**

*Once the roadmap is defined, we support our portfolio companies in its deployment. This process involves several key stages to ensure effective implementation and rigorous monitoring*



### Regular monitoring

To ensure continuous and tailored monitoring, we organize regular meetings with the ESG leader of each portfolio company. These meetings may occur on a monthly or quarterly basis, depending on the project's complexity and needs. This monitoring helps quickly identify any potential obstacles and adjust actions accordingly.



### Updating and collecting ESG data

Each year, we conduct an ESG data collection campaign (including PAIs) and update the carbon footprints of our portfolio companies (based on available information) to assess progress and identify areas requiring improvement.



### Annual ESG performance rating

Our ESG data collection tool enables us to establish an annual scoring of the ESG performance for each portfolio company. This assessment helps us measure progress, compare performance across different companies and highlight best practices and improvement opportunities. Additionally, we track the implementation of 20 Sparring's checkpoints, using a 5-level scale (see page 25).



### Governance and transparency

To ensure full integration of sustainability issues into the governance of our portfolio companies, we include Climate & Sustainability issues on the agenda of at least one **Supervisory Board meeting** per year (or equivalent governance body). During these meetings, we discuss the progress of action plans, challenges faced and future outlooks.

# PREPARING THE EXIT BY INTEGRATING SUSTAINABILITY ISSUES

**EXITING: highlighting the progress made during the holding period by our portfolio companies and the opportunities to seize for the future**

*In preparation for the divestment of a portfolio company, we integrate several key elements to showcase the progress made and identify potential areas for improvement*



## Carbon footprint (scope 1,2 & 3)

We conduct a comprehensive carbon footprint assessment covering scopes 1, 2 & 3. This evaluates the total carbon footprint of the portfolio company and highlights decarbonization efforts undertaken

This verification ensures the achievement of decarbonization goals set by the company



## Incorporation of sustainability and climate information into the exit memorandum

We include all relevant sustainability and climate information in the exit memorandum

This summary highlights the progress and achievements of the portfolio company



## Integration of climate and sustainability issues into the Information Memorandum

We conduct a comprehensive carbon footprint assessment covering scopes 1, 2 & 3. This evaluates the total carbon footprint of the portfolio company and highlights decarbonization efforts undertaken

This verification ensures the achievement of decarbonization goals set by the company

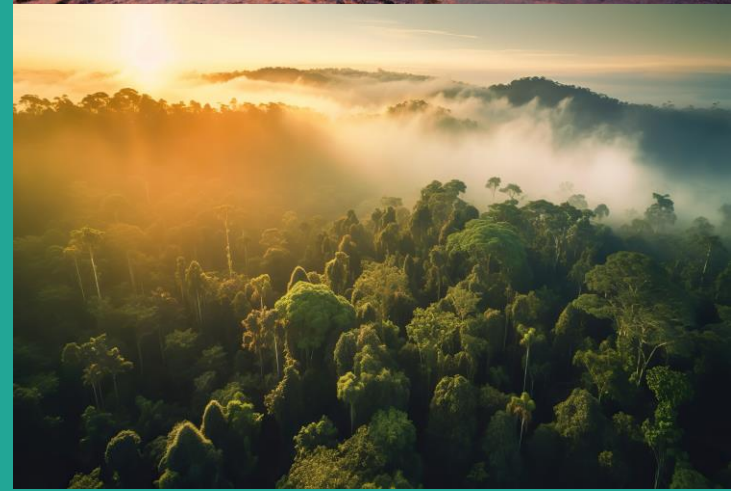


## ESG Vendor Due Diligence

Depending on the materiality of ESG issues, a review of the company's ESG progress (ESG Due Diligence) may be conducted and made available to potential buyers



# Reporting and communication





# TRANSPARENTLY REPORT ABOUT OUR SUSTAINABILITY PERFORMANCE (1/2)

*Transparency and communication play a key role in our Sustainability Strategy. We ensure that all our stakeholders are regularly informed about our strategy, our progress and our results*



## Annual ESG data collecting and rating

Each year, we conduct an ESG data collection campaign aligned with France Invest's market questionnaire, gathering about 100 data points for each portfolio company, including PAIs and KPIs linked to our three pillars of sustainable development

Since 2024, we've utilized Tennaxia to systematically collect and consolidate ESG data across all our portfolio companies, enabling scoring, benchmarking, and providing feedback to them.



## Publication of an annual sustainability report

Since 2019, the management company has been publishing a sustainability report that informs stakeholders about our sustainability approach. The report also provides details on the ESG performance of the management company and its portfolios



**Incorporation of ESG data into our funds' periodic reports**  
Since 2024, we have systematically included ESG data in the quarterly reports of our funds. The year-end reports also include elements related to SFDR regulation for the Article 8 funds



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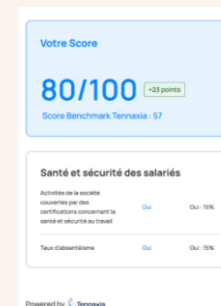
## Carbon footprint & Life-Cycle Analyses

We partner with OuiAct to assess environmental impacts (GHG & LCA), of all our portfolio companies

This allows us to standardize our calculation methodologies and align towards a common level of ambition for all our portfolio companies



To assess Management Company's GHG emissions, including financed emissions, we work with Carbometrix, a carbon data specialist for financial institutions



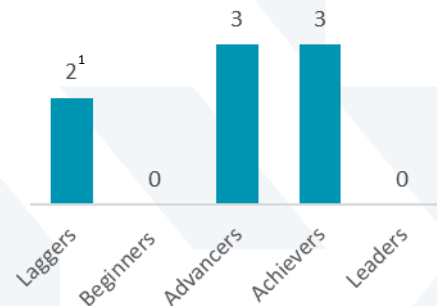
# TRANSPARENTLY REPORT ABOUT OUR SUSTAINABILITY PERFORMANCE (2/2)

*We have established 20 checkpoints to monitor the performance and maturity progression of portfolio companies regardless of their size or sector*

## Implementation of the 20 Sparring checkpoints

We track the implementation of ESG transformation using 20 measurement points, common to all portfolio companies, which allows us to measure the progress of each of our portfolio companies

Category	# of checkpoints completed
LAGGERS	<4 checkpoints completed
BEGINNERS	5 to 7 checkpoints completed
ADVANCERS	8 to 11 checkpoints completed
ACHIEVERS	12 to 15 checkpoints completed
LEADERS	> 16 checkpoints completed



## IMPLEMENTATION OF 20 SPARRING CHECKPOINTS

### GLOBAL SUSTAINABILITY APPROACH

1. Appoint a CSR leader
2. Conduct an external CSR evaluation
3. Conduct a post-deal CSR review
4. Conduct an operational perf. diagnostic
5. Set up a sustainable performance action plan
6. Conduct carbon footprint
7. Set a decarbonization pathway & implement reduction initiatives

### OFFER

8. Conduct LCA<sup>3</sup>
9. Conduct biodiversity impacts /dependencies analysis & formalize action plan (if material)
10. Implement eco-design approach<sup>3</sup>
11. Implement waste management policy

### PEOPLE

12. Implement a health & safety policy
13. Implement a code of conduct / ethics
14. Implement a training & skills development plan
15. Implement an anti-discrimination policy
16. Implement a value sharing mechanism

### VALUE CHAIN

17. Implement a responsible purchasing policy
18. Implement an anti-corruption/anti-bribery policy
19. Set up CSR assessment in the supply chain
20. Implement a whistleblowing policy



### Examples of KPIs

#### GLOBAL SUSTAINABILITY APPROACH

tCO2e/€m rev. / Total energy consumption / % from renewable sources

#### OFFER

% products with LCA  
R&D budget in % rev.  
Quantity of waste

#### PEOPLE

Frequency rate of workplace accidents  
% women in workforce / top management  
Unadjusted average gender pay gap  
Training rate

#### VALUE CHAIN

% employees trained on corruption  
% suppliers evaluated on CSR  
% suppliers adhering to responsible charter

1: These two participations joined SCF2 in 2024 and are still onboarding – 2: Based on the data collected during the March 2024 campaign – 3: on top 3 products/services, if relevant

# USE COMMUNICATION TO PROMOTE RESPONSIBLE AND SUSTAINABLE PRACTICES



## Regular communication with our investors

We also commit to regularly communicating with our investors. Any ESG issues requiring communication outside our standard timeframes are addressed on a case-by-case basis, depending on their importance and may involve Sparring's investment and compliance committee if necessary



## Regular communication with our portfolio companies

Monitoring of the sustainability roadmap allows us to maintain an effective communication channel with all our portfolio companies. In addition to these formal interactions with management teams, the investment team also **actively promotes awareness regarding sustainability issues** during day-to-day interactions

## Raise awareness regarding sustainability among stakeholders

**Engagement Events:** we regularly organize internal or external **events** to foster dialogue on sustainability issues (such as Climate Fresk, roundtable discussions, etc.)

**Communication campaigns:** we use communication tools such as **newsletters** or social media platforms (LinkedIn) to communicate with our stakeholders about sustainability issues or initiatives

**Feedback mechanisms:** we solicit feedback from our main investors on our performance after each reporting campaign. Conversely, we use tools provided by Tennaxia to provide feedback to our portfolio companies



## Frameworks and market recommendations supporting our communication approach

